SPECIAL MEETING OF THE BOARD OF DIRECTORS OF THE MISSISSIPPI AIRPORTS ASSOCIATION

DECEMBER 9, 2020

BE IT REMEMBERED, that the Board of Directors (the "Board") of the Mississippi Airports Association (the "Association") convened a special meeting (the "Meeting") of the Board at 2:00 p.m. on December 9, 2020, via videoconference in accordance with Section 6.4.3 of the Bylaws of the Association.

1. ROLL CALL AND DECLARATION OF QUORUM.

President Washington called the Meeting to order at 10:46 a.m. and then called the roll of Directors. The following Directors were present for the Meeting:

Samuel L. Washington, President, Greenville Mid-Delta Airport

Nick Ardillo, NPA, LLC

Paul Brown, Jackson Municipal Airport Authority

Mike Forster, Louisville-Winston County Airport (joined meeting at 2:30 p.m.)

Mike Hainsey, Golden Triangle Regional Airport Authority

Elton Jay, Retired

Clint Johnson, Cleveland Municipal Airport

Wes Kirkpatrick, Monroe County Airport

Erik Konupka, Tunica Airport Authority

Rodney Lincoln, Starkville Airport

Carol Snapp, Jackson County Airport Authority

Clay Williams, Gulfport-Biloxi Regional Airport Authority

Tom Williams, Meridian Airport Authority

The following additional persons were present for the Meeting:

Kathy Kenne, Tellos Marketing, LLC, Executive Director

Kirsten Shaw, Tellos Marketing, LLC

Jeff Wagner, Baker Donelson Bearman Caldwell & Berkowitz, PC, General Counsel

President Washington noted that a quorum was present and declared that the Meeting was competent to proceed with the business identified on the Agenda attached to these Minutes as Attachment 1.

2. APPROVAL OF MAY 21, 2020 SPECIAL BOARD MEETING MINUTES.

After discussion, upon motion duly made by Mr. Hainsey and seconded by Mr. Tom Williams, the Board unanimously approved the minutes of the Special Meeting of the Board held on September 17, 2020. President Washington directed that the minutes be filed in the minute book of the Association.

3. PRESIDENT'S REPORT.

President Washington expressed his appreciation for everyone's attendance by videoconference. President Washington further thanked everyone that participated in the Association's recent Virtual Conference which would be discussed in more detail under "Old Business."

4. FINANCIAL REPORT.

Ms. Kenne advised the Board that Mr. Forster had not been able to join the meeting yet and would be presenting the Association's financial statements attached to these minutes as <a href="https://doi.org/10.2007/jtm2

There being no further discussion on the reports submitted, Mr. Jay moved that the Board accept (i) the Statement of Assets, Liabilities and Fund Basis, (ii) the Statement of Revenues and Expenses, and (iii) the General Ledger (including Check and Deposit Detail) for the Association, all dated as of November 30, 2020 attached to these Minutes as <u>Attachment 2</u>. Ms. Snapp seconded the motion. President Washington then called for a vote on the matter with all Directors present voting in the affirmative. President Washington declared the motion adopted.

5. EXECUTIVE DIRECTOR'S REPORT.

Ms. Kenne advised the Board that the Association had received approximately \$22,400 in membership dues thus far, but she had not pushed for payment so as not to re-direct support form the Virtual Conference. Ms. Kenne stated that she expected more dues to be received in January.

Ms. Kenner also noted that the Greenwood-Leflore Airport had hired a new manager.

6. COMMITTEE REPORTS.

A. 2021 Annual Conference and Meeting.

Ms. Kenne advised the Board that the 2021 Annual Conference will be April 14-16, 2021 at the Golden Nugget in Biloxi. As a result of the current state of the pandemic, Ms. Kenne noted that the Association may need to cancel the 2021 Annual Conference but that, to date, the Golden Nugget had not imposed a cut-off date for cancellation. The Committee will continue to work on organizing events until a final decision is made to postpone or cancel the 2021 Annual Conference as a live event.

B. 2022 Annual Conference and Meeting.

Ms. Kenne reminded the Board that the 2022 Annual Conference and Meeting would be in Starkville.

7. OLD BUSINESS.

A. Virtual Conference.

President Washington once again thanked everyone for participating in the Virtual Conference. President Washington noted that all the feedback from the Virtual Conference has been very good, and the concept of a virtual conference is something the Association may want to keep in mind to repeat as a mid-year get-together once things get back to normal. Ms. Kenne noted that although the final numbers have not been tabulated, it looks as though the Virtual Conference actually turned a small profit for the Association. Mr. Hainsey noted the great assistance provided by Trey Breckenridge on the technical side of hosting the Virtual Conference.

8. NEW BUSINESS.

A. Multimodal Program.

Mr. Clay Williams reminded the Board of how important the Multimodal Program administered by the Mississippi Department of Transportation (MDOT) has been to airports in the state and, with the economic realities of the Covid-19 pandemic facing MDOT, he thought a letter from the Association to the Mississippi Transportation Commission (MTC) would be well worth the effort.

Mr. Hainsey then moved, and Mr. Clay Williams seconded, that the Association prepare a written communication to the MTC supporting continued funding of the Multimodal Program at previous levels. Following discussion, President Washington called for a vote on the matter with all Directors voting n the affirmative. President Washington asked Mr. Wagner to prepare a draft and circulate for consideration.

B. Executive Director/Administrative Services.

Mr. Forster advised the Board that Tellōs Marketing, LLC ("Tellōs") had been working on behalf of the Association under a contract that is almost 15 years old, and that the contract and certain of the process in the contract need to be updated. Mr. Forster noted that this would also be an opportunity with WWS providing book-keeping and check-writing services for the Association to re-align some of Tellōs' responsibilities to focus more on other aspects of administration of the Association such as membership and the Annual Conference. Mr. Forster stated that this was not a reflection on Ms. Kenne or Tellōs, who he believes have done an excellent job, but an effort to ensure that the Board is complying with its obligations to ensure that the Association has appropriate financial controls in place.

President Washington asked Mr. Wagner to prepare a draft revised agreement for Tellos to be circulated and considered by the Board at its next meeting.

9. OTHER MATTERS.

A. Airport Updates.

President Washington asked each Director to provide an update on activities at his or her airport.

10. ADJOURNMENT.

There being no f	further	r busines	s to com	e b	efore th	e Meetii	ng, upon	motion	duly	made,	secon	nded.
and unanimously	y adop	oted, the	Meeting	ad	journed	at 3:35	p.m.					

Respectfully submitted,

Samuel L. Washington, President
Mississippi Airports Association

ATTACHMENT 1 AGENDA

MISSISSIPPI AIRPORTS ASSOCIATION SPECIAL MEETING OF BOARD OF DIRECTORS 2:00 P.M., WEDNESDAY, DECEMBER 9, 2020 [TELECONFERENCE]

- 1. Roll Call and Declaration of Quorum
- 2. Approval of Minutes of September 17, 2020 Special Board Meeting
- 3. President's Report
- 4. Financial Report
- 5. Executive Director's Report
- 6. Committee Reports
 - a. 2021 Annual Conference Committee
 - b. 2022 Annual Conference Committee
- 7. Old Business
 - a. Report on Virtual Conference
- 8. New Business
 - a. Mississippi Multimodal Fund
 - b. Administrative Matters
 - i. Executive Director/Administrative Services Provider
 - ii. Payment Approval Authority
- 9. Other Matters
 - a. Airport Updates
- 10. Adjournment

ATTACHMENT 2 FINANCIAL REPORT

Watkins, Ward and Stafford, PLLC Certified Public Accountants PO Box 1216 West Point, MS 39773-1216

To the Board of Trustees of Mississippi Airports Association Post Office Box 16803 Jackson, MS 39236-6803

Management is responsible for the accompanying financial statements of Mississippi Airports Association (a nonprofit organization), which comprise the statement of assets, liabilities, and fund balance - tax basis as of November 30, 2020, and the related statements of revenues and expenses - tax basis for the one month and two months then ended, and for determining that the tax basis of accounting is an acceptable financial reporting framework. We have performed compilation engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

The financial statements are prepared in accordance with the tax basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

Management has elected to omit substantially all the disclosures ordinarily included in financial statements prepared in accordance with the tax basis of accounting. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Company's assets, liabilities, fund balance, revenues, and expenses. Accordingly, the financial statements are not designed for those who are not informed about such matters.

Watkins, Ward and Stafford, PLLC December 8, 2020

Mississippi Airports Association Statement of Assets, Liabilities, & Fund Balance - Tax Basis

A -	- £	NI		. I	20	0000
AS	ОТ	NO	vem	ıber	JU.	2020

	Nov 30, 20
ASSETS Current Assets Checking/Savings 1001 · Operating - Trustmark	56,861.89
Total Checking/Savings	56,861.89
Total Current Assets	56,861.89
TOTAL ASSETS	56,861.89
LIABILITIES & EQUITY Equity 3010 · Fund Balance Net Income	40,365.49 16,496.40
Total Equity	56,861.89
TOTAL LIABILITIES & EQUITY	56,861.89

Mississippi Airports Association Statements of Revenues and Expenses - Tax Basis November 2020

	Nov 20	Oct - Nov 20
Ordinary Income/Expense Income 5 · Earned revenues		
5210 · Membership dues 5211 · Executive Dues	16,950.00	21,350.00
Total 5210 · Membership dues	16,950.00	21,350.00
Total 5 · Earned revenues	16,950.00	21,350.00
5800 · Annual Conference Revenues	3,605.00	3,605.00
Total Income	20,555.00	24,955.00
Expense 7500 · Other personnel expenses 7530 · Legal fees 7540 · Professional fees - other	2,500.00 2,450.00	3,750.00 4,387.50
Total 7500 · Other personnel expenses	4,950.00	8,137.50
8100 · Non-personnel expenses 8130 · Telephone & telecommunications 8140 · Postage, shipping, delivery	72.96 150.20	139.05 150.20
Total 8100 · Non-personnel expenses	223.16	289.25
8300 · Travel & meetings expenses 8310 · Travel	12.65	21.85
Total 8300 · Travel & meetings expenses	12.65	21.85
8600 · Business expenses 8615 · Bank & Credit Card Fees	10.00	10.00
Total 8600 · Business expenses	10.00	10.00
Total Expense	5,195.81	8,458.60
Net Ordinary Income	15,359.19	16,496.40
et Income	15,359.19	16,496.40

Mississippi Airports Association General Ledger

As of November 30, 2020

Туре	Date	Num	Name	Memo	Debit	Credit	Balance
1001 · Operating - Trustr				Damasit	5 700 00		41,502.7
Deposit Check	11/02/2020 11/13/2020	2138	Baker, Donelson	Deposit Invoice # 8800288	5,700.00	2,500.00	47,202.7 44,702.7
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020		2,685.81	42,016.8
Deposit	11/20/2020			Deposit	14,855.00		56,871.8
Check	11/30/2020	9999	Maintenance Fee			10.00	56,861.8
Total 1001 · Operating - T	rustmark				20,555.00	5,195.81	56,861.8
3010 · Fund Balance Total 3010 · Fund Balance	е						(40,365.4 (40,365.4
5 · Earned revenues							(4,400.0
5210 · Membership d	ues						(4,400.0
5211 · Executive I							(4,400.0
Deposit Deposit	11/02/2020 11/02/2020			City of Greenville City of Vicksburg		4,000.00 750.00	(8,400.0 (9,150.0
Deposit	11/02/2020			Monroe County		750.00	(9,900.
Deposit	11/02/2020			City of Madison		200.00	(10,100.
Deposit	11/20/2020			City of Cleveland		750.00	(10,850.
Deposit	11/20/2020			City of Hattiesburg		200.00	(11,050.
Deposit	11/20/2020			City of Olive Branch		200.00	(11,250.
Deposit	11/20/2020			Hattiesburg-Laurel Regional Airp		4,000.00	(15,250.
Deposit	11/20/2020 11/20/2020			Meridian Airport Authority		4,000.00	(19,250.
Deposit Deposit	11/20/2020			Greenwood Leflore Airport Jackson County Board of Superv		200.00 750.00	(19,450. (20,200.
Deposit	11/20/2020			Hinds Community College		750.00	(20,200.
Deposit	11/20/2020			Columbia-Marion County		200.00	(21,150.
Deposit	11/20/2020			City of Holly Springs		200.00	(21,350.
Total 5211 · Execu	itive Dues				0.00	16,950.00	(21,350.
Total 5210 · Members	hip dues				0.00	16,950.00	(21,350.
otal 5 · Earned revenues	5				0.00	16,950.00	(21,350.0
800 · Annual Conference	e Revenues						0.0
Deposit	11/20/2020			Gulfport-Biloxi Regional Airport		500.00	(500.
Deposit	11/20/2020			Hattiesburg-Laurel Regional Airp		35.00	(535.
Deposit	11/20/2020			Sunbelt Sealing Inc.		500.00	(1,035.
Deposit	11/20/2020			Meridian Airport Authority		1,000.00	(2,035.
Deposit	11/20/2020			Michael Baker International Inc.		500.00	(2,535.
Deposit Deposit	11/20/2020 11/20/2020			City of Greenville Golden Triangle Regional Airport		70.00 1,000.00	(2,605.0 (3,605.0
otal 5800 · Annual Confe	erence Revenu	es		0 0 1	0.00	3,605.00	(3,605.0
7500 · Other personnel e	expenses						3,187.5
7530 · Legal fees							1,250.0
Check	11/13/2020	2138	Baker, Donelson	Invoice # 8800288	2,500.00		3,750.0
Total 7530 · Legal fee	s				2,500.00	0.00	3,750.0
7540 · Professional fo	ees - other						1,937.5
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	500.00		2,437.
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	62.50		2,500.0
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	1,000.00		3,500.
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	887.50		4,387.
Total 7540 · Professio	nal fees - other	-			2,450.00	0.00	4,387.5
otal 7500 · Other person	nel expenses				4,950.00	0.00	8,137.5
100 · Non-personnel ex							66.
8130 · Telephone & to							66.
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	72.96		139.
Total 8130 · Telephon	e & telecommu	nications			72.96	0.00	139.
8140 · Postage, shipp							0.
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	148.00		148.0
Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	2.20		150.2
Total 8140 · Postage,	shipping, delive	ery			150.20	0.00	150.:
otal 8100 · Non-personn	el expenses				223.16	0.00	289.2
300 · Travel & meetings	s expenses						9.2
8310 · Travel Check	11/13/2020	2139	Tellos Marketing, LLC	Invoice#MAA103020	12.65		9.2 21.8
Total 8310 · Travel			3 , -		12.65	0.00	21.8
otal 8300 · Travel & mee	etinas expenses				12.65	0.00	21.8
600 · Business expense					.2.00	3.00	0.0
8615 · Bank & Credit	Card Fees	0000					0.0
Check	11/30/2020	9999	Maintenance Fee		10.00		10.0
Total 8615 · Bank & C		S			10.00	0.00	10.0
otal 8600 · Business exp	enses				10.00	0.00	10.0
AL					25,750.81	25,750.81	0.0

Mississippi Airports Association Deposit Detail

November 1 through December 8, 2020

Туре	Num	Date	Memo	Account	Amount
Deposit		11/02/2020	Deposit	1001 · Operating - Trustmark	5,700.00
			City of Greenville City of Vicksburg Monroe County City of Madison	5211 · Executive Dues 5211 · Executive Dues 5211 · Executive Dues 5211 · Executive Dues	-4,000.00 -750.00 -750.00 -200.00
TOTAL					-5,700.00
Deposit		11/20/2020	Deposit	1001 · Operating - Trustmark	14,855.00
			City of Cleveland City of Hattiesburg Gulfport-Biloxi Regional Airport Authority City of Olive Branch Hattiesburg-Laurel Regional Airport Authority Hattiesburg-Laurel Regional Airport Authority Sunbelt Sealing Inc. Meridian Airport Authority Meridian Airport Authority Michael Baker International Inc. Greenwood Leflore Airport City of Greenville Jackson County Board of Supervisors Hinds Community College Columbia-Marion County Golden Triangle Regional Airport City of Holly Springs	5211 · Executive Dues 5211 · Executive Dues 5800 · Annual Conference Revenues 5211 · Executive Dues 5800 · Annual Conference Revenues 5211 · Executive Dues 5800 · Annual Conference Revenues 5800 · Annual Conference Revenues 5811 · Executive Dues 5800 · Annual Conference Revenues 5211 · Executive Dues 5800 · Annual Conference Revenues 5211 · Executive Dues 5800 · Annual Conference Revenues 5211 · Executive Dues	-750.00 -200.00 -500.00 -200.00 -35.00 -4,000.00 -500.00 -1,000.00 -500.00 -70.00 -750.00 -750.00 -750.00 -200.00 -1,000.00 -200.00 -200.00 -200.00
TOTAL					-14,855.00

Mississippi Airports Association Check Detail

November through December 2020

Туре	Num	Date	Name	Account	Paid Amount	Original Amount
Check		12/08/2020	Watkins, Ward and	1001 · Operating - Trustmark		-225.00
				7520 · Accounting fees	-225.00	225.00
TOTAL					-225.00	225.00
Check		12/08/2020	William Breckenridge	1001 · Operating - Trustmark		-197.92
				8704 · General Conference Expenses	-197.92	197.92
TOTAL					-197.92	197.92
Check		12/08/2020	City of Greenville	1001 · Operating - Trustmark		-70.00
			City of Greenville	5800 · Annual Conference Revenues	-70.00	70.00
TOTAL					-70.00	70.00
Check	2138	11/13/2020	Baker, Donelson	1001 · Operating - Trustmark		-2,500.00
				7530 · Legal fees	-2,500.00	2,500.00
TOTAL					-2,500.00	2,500.00
Check	2139	11/13/2020	Tellos Marketing, L	1001 · Operating - Trustmark		-2,685.81
				7540 · Professional fees - other 7540 · Professional fees - other 7540 · Professional fees - other 8310 · Travel 8140 · Postage, shipping, delivery 8140 · Postage, shipping, delivery 8130 · Telephone & telecommunications 7540 · Professional fees - other	-500.00 -62.50 -1,000.00 -12.65 -148.00 -2.20 -72.96 -887.50	500.00 62.50 1,000.00 12.65 148.00 2.20 72.96 887.50
TOTAL					-2,685.81	2,685.81
Check	9999	11/30/2020	Maintenance Fee	1001 · Operating - Trustmark		-10.00
				8615 · Bank & Credit Card Fees	-10.00	10.00
TOTAL					-10.00	10.00